



JUNIOR STAFF COURSE

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LEAGUE OF PROFESSIONALS, LEADING TOWARDS EXCELLENCE
AND SUCCESS THROUGH ESPIRIT DE CORPS & FAMILY VALUES

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06TH NOVEMBER -
27TH NOVEMBER
2017

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JOINT OPERATIONAL PHASE

The operational week had included 2 weeks of module to familiarise JSC students on the fundamentals of Joint Operational Planning. The module was articulated to an extent from the basic understanding of joint warfare.

Week 10 encompassed the basic foundation of Joint Operational Planning. One vital lesson that structured our understanding of Joint Operational Planning is that Policy provides Direction meanwhile Doctrine provided Guidance. Essential insight of warfare was also taught from different perspectives of Principles of War, Sun Tzu's 'Art of War' and Clausewitz's 'On War'. Furthermore, this phase guides the understanding of how the Land, Maritime, and Air operated in the joint environment setting.

Week 11 elaborated more on the Campaign Planning Key Concepts and the Analysis Framework prior to engaging the Group Exercise. Each syndicate will be looking at an HADR scenario and produced the Joint Operational Planning based on the previous lessons. The students were expected to demonstrate the understanding of complex problem solving in a realistic operational exercise scenario utilising the tools such as PESTLE, SWOT and Risk Analysis. On 16 November 2017, all three syndicates had presented their plan to LTC Shang, DS 2 CSC and observed by the DA Commandant. The outcome of the presentation was reflected on the analysis from all different syndicates. The operational planning debrief conveyed by LTC Shang had assisted in improving the construction in presenting the plan to the higher-level commander.

Week 12 primarily focused on students' assessment towards Joint Operations Case Study Presentations by the sub-syndicates and Individual Joint Warfare Exam.





"The greatest enemy of a good plan is the dream of a perfect plan."

-Carl von Clausewitz

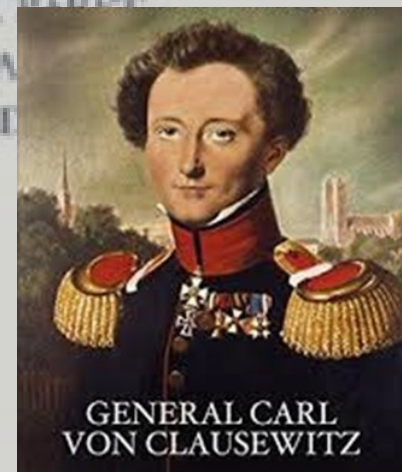
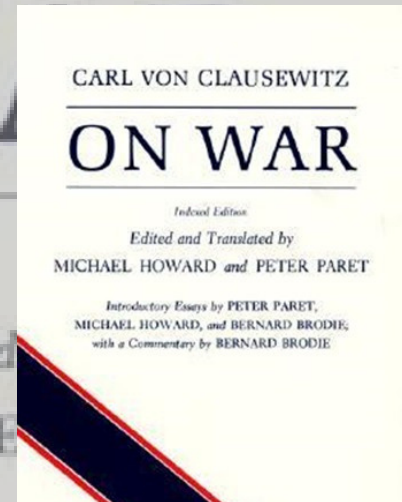
BOOK REVIEW

BY CARL VON CLAUSEWITZ

On War by Carl von Clausewitz and edited by Michael Eliot Howard and Peter Paret has been called, "not simply the greatest, but the only truly great book on war." It is an extraordinary attempt to construct an all-embracing theory of how war works. Its coherence and ambition are unmatched by other military literature. On War is full of sharp observation, biting irony, and memorable phrases, the most famous being, "War is a continuation of politics by other means." Clausewitz had been stunned by how totally Napoleon had dominated Europe and how he had appeared to change the nature of modern warfare, creating a larger scale war than Europe had arguably ever seen. Thus, one purpose of On War is to break war down into its constituent elements so that a comprehensive theory of war can be developed.

Clausewitz wrote during the age of the great imperial Nation-States in the West, prior to widespread democratic government and following the medieval period. Thus On War concerns military conflicts between states. It does not speak to the conflicts of civil wars, rebellion, secession or terrorism. Clausewitz focuses on the classical issues of field combat, army formation, the relationship between battles and wars, the character of military leaders and troops and so on.

On War contains several crucial ideas. From the outset, Clausewitz emphasises the contrast between the physical and moral aspects of war. The physical aspects are all those elements that are comprised of matter. The moral aspects of war concern the attitudes, character traits, and spirit of all human beings involved in a conflict, leaders, soldiers and the state. Clausewitz focuses on moral forces in great detail, such as the concept of 'boldness', which is more appropriate for soldiers than generals, and the idea of military 'genius', which is required only of commanders.



DA RBAF FAMILY DAY

On Saturday, 25 Nov 2017, The Defence Academy RBAF held its Family Day event in conjunction with its 7th Anniversary at the DA RBAF, Parade Square. The event aims to strengthen the family institution in the community with the prime objective to involve the participation of family members in recreational activities.

The event this morning saw a positive turnout of more than 70 personnel including family members from DA RBAF and JSC 2017, who gathered to participate in the RBAF Family Day. The event began with the recital of Surah Al-Fatihah and Doa Selamat. The main events for this morning were Zumba and a fun walk. The International Students of JSC 2017 said 'Family Day' was a wonderful event to interact with one another by fostering closer relationships with the family members of DA and JSC 2017.

The Opening Ceremony was officiated by the Guest of Honour, Colonel Saiful-Akhmar bin Mohammad Shariff, Commandant of DA RBAF. Later, the GOH presented The best Junior Non-Commissioned Officer awards to 21453 Lance Corporal Rahmah bte Mahari and the best Senior Non-Commissioned Officer awards to 14431 Staff Sergeant Alizan bin Mohd Alikhan.





"A leader leads by example not by Force."

-Sun Tzu

SESSION WITH COMMANDER RBN



On Friday, 17 Nov 2017, Junior Staff Course 2017 students receive a talk from First Admiral Pg Dato Seri Pahlawan Norazmi bin Pg Haji Muhammad, Commander RBN. It's part of the course which aims to gather inputs about leadership and management.

The sessions start with opening remarks by Lt Hafiz Mubarak bin Rusli, RBN. The sessions later begin with the Commander RBN expressing his opinion about leadership and junior officers in leadership throughout his 30 years of experience. He shared with JSC 2017 of his snap visits to conducted by him on the same morning and was not happy with the leadership qualities instilled by current officers. He later injected that initiative is important, knowledge, and should show a good role model. He also challenged leader nowadays to perform their responsibilities effectively and with current economic difficulties, we as leaders should be creative in finding every option to take opportunities that can be taken into consideration. He emphasised that rank comes with responsibilities and should always have initiatives in doing their job. His talk that morning later ended with a question and answer session and refreshments.



COMMAND AND LEADERSHIP WITH LT GEN NICHOLAS POPE, CBE



On Monday, 20 Nov 2017, Lt Gen Nicholas Pope, CBE, the Deputy Chief of the General Staff of the British Army came to the Leadership and Management Centre, DA RBAF and delivered a presentation on command and leadership. In his presentation he presented a holistic view of leadership, the values and standards and the privilege of command. It was a privilege for JSC 2017 to have the opportunity to discuss leadership and command from a senior officer of the British Army. Lt Gen Pope has been in service for 36 years and have had numerous appointments in command and staff positions. Prior to concluding the presentation, Cpt Nida'ul Aqilah of Syndicate 2 and Lt Col (U) Amiruddin proceeded to give Lt Gen Pope with their tokens of appreciation from JSC 2017 and LMC, DA RBAF.



CASE STUDY PRESENTATION

On Tuesday, 21 Nov 2017, JSC 2017 delivered the final assessed presentation of the Operational Phased Programme in Week 12. JSC 2017 was divided into six sub-syndicates who were each given thirty minutes to deliver their presentations.

Case studies given include; The Japanese Invasion of the Philippines (1941-1942), Allied Invasion of Sicily (1943), Battle of Iwo Jima (1945), Battle of Inchon (1950), Six-Day War (1967) and Falklands War (1982). This exercise means that Junior Staff Course was required to deliver an operational overview, a brief overview of the principle of actions, as well as, an operational analysis of the Case Studies from a Joint Warfare Perspective.

The successful presentation of the analysis of the case studies requires JSC 2017 to have a full understanding and an extensive breadth of knowledge of the four-week Operational Phased Programme. Indeed, this exercise shows first-hand that all the six sub-syndicates had to put on their thinking caps in order to apply what they have learnt into practice!

